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## FOUNDING CHARTER

Rebuilding Ukraine Foundation

International Reconstruction Authority

Adopted by the Founding Council

Version 1.1 | 2026

## PREAMBLE

Recognising that the reconstruction of Ukraine constitutes the most extensive physical, economic, and institutional rebuilding effort in Europe since the Second World War;

Acknowledging that fragmented aid, ad-hoc programmes, and short-term political mechanisms are structurally incapable of delivering reconstruction at national scale with permanence, efficiency, and integrity;

Affirming that reconstruction must be executed to the highest international standards of governance, transparency, engineering excellence, and long-term economic sustainability, consistent with the principles and regulatory frameworks of the European Union;

The Rebuilding Ukraine Foundation (hereafter referred to as “the Authority”) is hereby constituted as an independent, permanent international reconstruction authority, established to plan, finance, deliver, and safeguard the long-term rebuilding of Ukraine.

## ARTICLE I — LEGAL STATUS, INDEPENDENCE & INSTITUTIONAL CHARACTER

The Authority shall operate as an independent, non-profit international institution with full legal personality.

The Authority shall be politically neutral and functionally autonomous from any government, donor, investor, or individual.

No single stakeholder may exercise dominant or controlling influence over the governance, capital allocation, or operations of the Authority.

The Authority shall possess the legal capacity to contract, acquire and dispose of assets, establish subsidiaries and special purpose vehicles, and act as a principal counterparty in international reconstruction agreements.

The Authority is established as a permanent institution with an initial operational horizon of not less than fifty (50) years, renewable indefinitely.

ARTICLE II — MANDATE

Design, finance, construct, rehabilitate, and oversee large-scale housing, infrastructure, energy, and public-interest assets;

Mobilise, aggregate, and deploy public, private, and multilateral capital through transparent, bankable structures;

Act as a central reconstruction counterparty for governments, international financial institutions, and institutional investors;

Develop, own, operate, and transfer reconstruction assets through internationally recognised PPP and BOT frameworks;

Establish industrial, logistical, and manufacturing capacity to accelerate delivery at national scale;

Create long-term, self-sustaining asset platforms that support economic recovery, social stability, and European integration.

ARTICLE X — ENTRY INTO FORCE

This Charter shall enter into force upon formal adoption by the Founding Council of the Rebuilding Ukraine Foundation.

INSTITUTIONAL NOTICE

This Founding Charter establishes the governance framework and institutional mandate of the Authority. It does not constitute a treaty, sovereign instrument, or legal advice.

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